

Board of Commissioners Meeting Tuesday, June 10, 2025, 12 pm Pagedale City Hall 1420 Ferguson Avenue Pagedale, Missouri 63133

# **AGENDA**

Item 1. Call to Order	<b>Individual</b> Chair	<b>Action</b> Informational
2. Roll Call	Terri Acoff-States	Informational
3. Reading of the Mission Statement	Chair	Informational
Our mission is to provide decent, safe, and promote self-sufficiency; and improve the income families.		
4. Approval of Minutes Regular Meeting April 8, 2025	Chair	Motion, 2 <sup>nd</sup> , Vote
5. Presentation of the City of Pagedale Housing Authority Draft Audit Report for year ending 2024	Rich Larsen, Partner and CPA Novogradac & Co., LLP	Motion, 2 <sup>nd</sup> , Vote
6. Public Comments	Chair	Informational
7. Reports of Commissioners	Chair	Informational
8. Executive Director's Report	Shannon Koenig	Informational
<ol> <li>Reports of Officers and Employees</li> <li>A. Financial Reports</li> <li>Month ending March 31, 2025</li> </ol>	Benjamin Washington	Motion, 2 <sup>nd</sup> , Vote
B. Public Housing Performance Report	Shannon Koenig	Informational
10. Unfinished Business	Chair	Informational
11. New Business A. Strategic Planning	Vice Chair Edwards	Informational
12. Executive Session	Chair	Motion, 2 <sup>nd</sup> , Vote
Subject to an affirmative vote of the Board of Commissioners, an Executive Session may be held to discuss personnel issues, real estate, or litigation matters pursuant to RSMo Sections 610.021 to 610.022.		
13. Announcements Next Meeting August 12, 2025	Chair	Informational
14. Adjournment	Chair	Motion, 2 <sup>nd</sup> , Vote

# PAGEDALE HOUSING AUTHORITY BOARD OF COMMISSIONERS MEETING TUESDAY, APRIL 8, 2025 MEETING MINUTES

ATTENE	DANCE:
--------	--------

**COMMISSIONERS:** 

Dr. Keith Mosby, Sr., Chair Erica Edwards, Vice Chair Robert Smith, Jr., Commissioner Lorraine Mosby, Commissioner

#### **STAFF:**

Shannon Koenig, Executive Director and CEO
Terri Acoff-States, Executive Assistant
Benjamin Washington, Chief Financial Officer
Jennifer Wiegert, Director, Communications and Partnerships
William Barry, Director, Maintenance and Facilities
Kawanna Tate, Director, Housing Administration
Joyce Agboola, Property Manager

**PUBLIC:** 

Gloria Williams, Alderwoman, Ward 3

#### Reading of the Mission Statement:

Vice Chair Edwards recited the mission statement for the board.

Approval of Minutes of Regular Board Meeting Tuesday, February 11, 2025:

Chair Keith Mosby asked for a motion to approve the minutes of the regular board meeting held Tuesday, February 11, 2025. Commissioner Lorraine Mosby motioned for approval; Commissioner Robert Smith seconded the motion. Upon roll call, "Ayes" and "Nays" were as follows:

AYES NAYS

K. Mosby

None

E. Edwards

L. Mosby

R. Smith

The Chair declared the motion passed.

# **PUBLIC COMMENTS:**

Ms. Gloria Williams expressed her absolute dissatisfaction with the current occupancy alignment strategy, specifically the efforts to relocate over- and under-housed residents within Pagedale public housing. She stated it fails to consider unique circumstances. Ms. Williams urged the Board to re-evaluate both the policy and its implementation, emphasizing the negative impact on her and other residents.

# **REPORTS OF COMMISSIONERS:**

Commissioner Erica Edwards announced that she is seeking reelection to the Joint Executive Governing Board of the Normandy Schools Collaborative. Fellow commissioners extended their congratulations and wished her the best of luck in her campaign.

# PAGEDALE HOUSING AUTHORITY BOARD OF COMMISSIONERS MEETING TUESDAY, APRIL 8, 2025 MEETING MINUTES

# **EXECUTIVE DIRECTOR'S REPORT:**

Ms. Koenig presented the board with an overview of changes to the federal government that directly impact Pagedale Housing.

#### **REPORTS OF OFFICERS AND EMPLOYEES:**

#### A. Financial Reports:

Mr. Washington reviewed the Financial Reports for the period ending February 11, 2025. Chair Keith Mosby asked for a motion to approve the February 11, 2025 Financial Reports as read and discussed. Commissioner Lorraine Mosby motioned for approval, which motion was seconded by Commissioner Robert Smith. Upon roll call, "Ayes" and "Nays" were as follows:

AYES	<u>NAYS</u>
K. Mosby	None
E. Edwards	
L. Mosby	
R. Smith	

The Chair declared the motion passed.

# B. Housing Authority of the City of Pagedale Public Housing Write-Offs - Resolution No. 1447:

Mr. Washington presented the board with the quarterly write-offs of uncollectable rents.

After discussion, Chair Keith Mosby asked for a motion to approve Resolution No. 1447, Housing Authority of the City of Pagedale Public Housing Write-Offs. Commissioner Robert Smith motioned for approval. Commissioner Lorraine Mosby seconded the motion. Upon roll call, "Ayes" and "Nays" were as follows:

AYES	<u>NAYS</u>
K. Mosby E. Edwards L. Mosby R. Smith	None

The Chair declared the motion passed.

# C. <u>Public Housing Performance Report:</u>

Ms. Tate reviewed public housing activities within the framework of the Public Housing Assessment System. She presented an overview of the physical, management and financial assessment subsystems along with the progress of the capital fund program.

# **UNFINISHED BUSINESS:**

No unfinished business was discussed.

# PAGEDALE HOUSING AUTHORITY BOARD OF COMMISSIONERS MEETING TUESDAY, APRIL 8, 2025 MEETING MINUTES

# **NEW BUSINESS:**

Consideration of Relocation Moving Assistance for Pagedale Public Housing Residents:

**AYES** 

The Chair requested a motion to approve a one-time expense not to exceed \$1,000 per household to assist with moving costs for residents of Pagedale public housing who are being relocated to comply with occupancy standards for over- and under-housed households.

After discussion, Vice Chair Erica Edwards motioned to approve relocation moving assistance for Pagedale public housing residents, which motion was seconded by Commissioner Lorraine Mosby. Upon roll call the "Ayes" and "Nays" were as follows:

**NAYS** 

	K. Mosby R. Smith E. Edwards L. Mosby	None	
The Chair declared the mo	tion passed.		
EXECUTIVE SESSION:			
An Executive Session was r	not held.		
ANNOUNCEMENTS:			
The next meeting is schedu	ıled for Tuesday, Jun	e 10, 2025.	
ADJOURNMENT OF MEETIN	NG:		
	noved for adjournme	the board, Chair Keith Mosby asked for a motion to ac nt, which motion was seconded by Commissioner Rol as follows:	
	AYES	NAYS	
	K. Mosby E. Edwards L. Mosby R. Smith	None	
The Vice Chair declared the	e motion passed.		
	_	Chair	
Secretary			
Date			

# HOUSING AUTHORITY OF THE CITY OF PAGEDALE

# FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

YEAR ENDED DECEMBER 31, 2024

WITH REPORT OF INDEPENDENT AUDITORS

# HOUSING AUTHORITY OF THE CITY OF PAGEDALE TABLE OF CONTENTS YEAR ENDED DECEMBER 31, 2024

	<u>Page</u>
Report of Independent Auditors	1-3
Management's Discussion and Analysis	4-9
Financial Statements: Statement of Net Position Statement of Revenues, Expenses, and Changes in Net Position Statement of Cash Flows	10 11 12-13
Notes to Financial Statements	14-22
Supplementary Information:	
Financial Data Schedule	23-27

#### REPORT OF INDEPENDENT AUDITORS

To the Board of Commissioners Housing Authority of the City of Pagedale:

#### **Opinion**

We have audited the accompanying financial statements of the Housing Authority of the City of Pagedale (the "Authority") as of and for the year ended December 31, 2024, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements, as listed in the accompanying table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Authority as of December 31, 2024, and the changes in its financial position and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis of Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America ("GAAS"). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Authority and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

# **Auditors' Responsibilities for Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

# **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

\_\_\_\_

#### **Supplementary Information**

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Authority's basic financial statements. The accompanying financial data schedule is also not a required part of the basic financial statements and is presented for the purposes of additional analysis as required by the U.S. Department of Housing and Urban Development.

Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying financial data schedule is fairly stated, in all material respects, in relation to the basic financial statements as a whole



# MANAGEMENT'S DISCUSSION AND ANALYSIS



As Management of the Authority, we offer readers of the Authority's financial statements this narrative overview and analysis of the financial activities of the Authority for the year ended December 31, 2024. We encourage readers to consider the information presented here in conjunction with the Authority's financial statements as presented elsewhere in this Report.

# Financial Highlights as of December 31, 2024

- 1. The assets of the Authority exceeded its liabilities at the close of the most recent fiscal year by \$1,475,644 (net position) as opposed to \$1,385,614 for the prior fiscal year.
- 2. As of the close of the current fiscal year, the Authority's Proprietary Fund reported ending unrestricted net position of \$520,917.
- 3. The Authority's cash and cash equivalent balance (including restricted cash) at December 31, 2024 was \$481,347 representing an increase of \$37,737 from the prior year.
- 4. The Authority had total operating revenues of \$907,443 and total operating expenses of \$978,644 for the year ended December 31, 2024.
- 5. The Authority's capital outlays for the fiscal year were \$160,779.
- 6. The Authority's expenditures of federal awards amounted to \$707,012 for the year.

# Using the Annual Report

# 1. Management's Discussion and Analysis

The Management's Discussion and Analysis is intended to serve as an introduction to the Authority's general purpose financial statements. The Authority's general purpose financial statements and Notes to Financial Statements included in this Report were prepared in accordance with GAAP applicable to governmental entities in the United States of America for Proprietary Fund types.

# 2. Basic Financial Statements

The basic financial statements are designed to provide readers with a broad overview of the Authority's finances, in a manner similar to a private-sector business. They consist of Statement of Net Position, Statement of Revenues, Expenses and Changes in Net Position and Statement of Cash Flows.

The Statement of Net Position presents information on all the Authority's assets and liabilities, with the difference between the two reported as net position. Increases or decreases in net position will serve as a useful indicator of whether the financial position of the Authority is improving or deteriorating.

The Statement of Revenues, Expenses and Changes in Net Position presents information showing how the Authority's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of unrelated cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., depreciation and earned but unused vacation leave).

The Statement of Cash Flows present relevant information about the Authority's cash receipts and cash payments during the year.

The basic financial statements report on the Authority's activities. The activities are primarily supported by HUD subsidies and grants. The Authority's function is to provide decent, safe and sanitary housing to low income and special needs populations. The basic financial statements can be found on pages 10 through 13 in this Report.

#### 2. Notes to Financial Statements

The Notes to Financial Statements provide additional information that is essential to a full understanding of the data provided in the basic financial statements. The Notes to Financial Statements can be found in this Report after the basic financial statements.

# A. The Authority as a Whole

The Authority's Net Position increased during the year ended December 31, 2024, as detailed in the table below. The Authority's revenues are primarily subsidies and grants received from HUD. The Authority receives subsidies each month based on a pre-approved amount by HUD. Grants are drawn down based on need against a pre-authorized funding level. The Authority's revenues were sufficient to cover all expenses, excluding depreciation expense during the fiscal year.

A portion of the Authority's net position reflects its investment in capital assets (e.g., land, buildings, equipment and construction in progress). The Authority uses these capital assets to provide housing services for its tenants; consequently, these assets are not available for future spending. The unrestricted net position of the Authority is available for future use to provide program services.

A summary of the Authority's Statements of Net Position as of December 31, 2024 and 2023 is as follows:

	12/31/24	12/31/23
Cash and Other Assets	\$ 670,995	\$ 691,961
Capital Assets – Net	954,727	871,852
Total Assets	\$ 1,625,722	\$ 1,563,813
Less: Total Liabilities	150,078	178,199
Net Position	<u>\$ 1,475,644</u>	<u>\$ 1,385,614</u>
Invested in Capital Assets	954,727	871,852
Unrestricted	520,917	513,762
Total Net Position	\$ 1,475,644	<u>\$ 1,385,614</u>

 Cash and other assets (including restricted cash) decreased \$20,966, primarily due to the Authority having an increase in operating revenues of \$89,966 offset by an increase in operating expenses of \$151,089 during the year.

# A. The Authority as a Whole (continued)

A summary of the Authority's Statements of Revenues, Expenses and Changes in Net Position for the year's ended December 31, 2024 and 2023 is as follows:

Computations of Changes in Net Position is as follows:	Years F	Years Ended	
Computations of changes in rect content to do follows:	12/31/24	12/31/23	
Revenues			
Tenant Revenues	\$ 355,089	\$ 302,961	
HUD and Other Government Grants	546,233	511,636	
Other Revenues	6,121	2,880	
Total Operating Revenues	907,443	817,477	
<u>Expenses</u>	200 740	744 770	
Other Operating Expenses	900,740	744,770	
Depreciation Expense	77,904	82,785	
Total Operating Expenses	978,644	827,555	
Total Operating Expenses	370,044	021,000	
Excess (Deficiency) of Operating			
Revenues Over Expenses	(71,201)	(10,078)	
Non-Operating Revenues			
Interest on Investments	<u>452</u>	<u>718</u>	
Net other income	<u>452</u>	<u>718</u>	
Excess (Deficiency) of Revenues over	(70.740)	(0.000)	
Expenses before Capital Grants	(70,749)	(9,360)	
Capital Grants			
HUD Capital Grants	160,779	24,886	
TIOD Gapital Grants		<u></u>	
Excess of Revenues over Expenses	90,030	15,526	
·			
Net Position – Beginning of Year	<u>1,385,614</u>	1,370,088	
Net Position – End of Year	<u>\$ 1,475,644</u>	<u>\$ 1,385,614</u>	

# A. The Authority as a Whole (continued)

- HUD and Other Governmental Grants increased \$34,597, primarily due to increases in the operating portion of the Public Housing Capital Fund program.
- Administrative expenses increased \$46,379, primarily due to increases in salaries.
- Ordinary maintenance and operations increased \$128,236, primarily due to increases in contract costs for building repairs in the amount of \$72,985 and materials in the amount of \$28,956 in the current year.

# B. <u>Budgetary Highlights</u>

For the year ended December 31, 2024, individual program or grant budgets were prepared by the Authority and were approved by the Board of Commissioners. The budgets were primarily used as a management tool and have no legal stature. Also, the Authority adopted a comprehensive entity-wide annual budget. The budgets were prepared in accordance with the accounting procedures prescribed by the applicable funding agency.

As indicated by the excess of revenues over expenses, the Authority's net position increased during the fiscal year. This increase in net position was primarily the result of increased revenues in the Public and Indian Housing Program and the Public Housing Capital Fund Program.

# C. <u>Capital Assets and Debt Administration</u>

#### 1. Capital Assets

As of December 31, 2024 and 2023, the Authority's investment in capital assets for its Proprietary Fund was \$954,727 and \$871,852, respectively (net of accumulated depreciation). This investment in capital assets includes land, buildings, equipment and construction in progress.

# C. Capital Assets and Debt Administration (continued)

Major capital assets purchased with grants of \$160,779 during the year ended December 31, 2024, pertained to expenditures made in accordance with the Authority's Capital Fund Program.

Additional information on the Authority's capital assets can be found in the notes to the Financial Statements, which is included in this Report.

# 2. Long Term Debt

The Authority has no long-term interest bearing debt.

# D. Economic Factors and Next Year's Budgets and Rates

The following factors were considered in preparing the Authority's budget for the fiscal year ending December 31, 2025:

- 1. The state of the economy.
- 2. The need for Congress to fund the war on terrorism and the continued cutback on HUD subsidies and grants.
- 3. The Authority's inability to fund any shortfalls rising from a possible economic downturn and reduced subsidies and grants due to limited reserves.

# E. Contacting the Authority's Financial Management

The financial report is designed to provide a general overview of the Authority's finances for all those with an interest. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Executive Director, Pagedale Housing Authority.

# FINANCIAL STATEMENTS



# HOUSING AUTHORITY OF THE CITY OF PAGEDALE STATEMENT OF NET POSITION AS OF DECEMBER 31, 2024

# **ASSETS**

ADDLID	
Current assets: Cash and cash equivalents Tenant security deposits Accounts receivable - HUD Accounts receivable - tenants, net Prepaid expenses	\$ 454,409 26,938 69,600 29,498 90,550
Total current assets	670,995
Non-current assets: Capital assets, net	954,727
Total non-current assets	954,727
Total assets	\$ <u>1,625,722</u>
LIABILITIES	
Current liabilities:     Accounts payable     Accrued expenses     Accrued compensated absences, current     Tenant security deposits     Prepaid tenant rent      Total current liabilities  Non-current liabilities:     Accrued compensated absences, net of current portion  Total non-current liabilities  Total liabilities	117,649 594 158 26,938 3,320 148,659 1,419 1,419
NET POSITION	
Net position: Net investment in capital assets Unrestricted	954,727 520,917
Total net position	1,475,644
Total liabilities and net position	\$ <u>1,625,722</u>

# HOUSING AUTHORITY OF THE CITY OF PAGEDALE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION YEAR ENDED DECEMBER 31, 2024

Operating revenues:		
Tenant revenue	\$	355,089
HUD operating grants		546,233
Other revenues	_	6,121
Total operating revenues	_	907,443
Operating expenses:		
Administrative		254,643
Tenant services		21,420
Utilities		61,186
Ordinary maintenance and operations		423,194
Protective services		4,908
Insurance		71,346
General		64,043
Depreciation	_	77,904
Total operating expenses	_	978,644
Operating loss	_	(71,201)
Non-operating revenues: Investment income	_	452
Non-operating revenues	_	452
Loss before capital grants		(70,749)
Capital grants		160,779
Change in net position		90,030
Net position, beginning of the year	_	1,385,614
Net position, end of year	\$ <u></u>	1,475,644

# HOUSING AUTHORITY OF THE CITY OF PAGEDALE STATEMENT OF CASH FLOWS YEARS ENDED DECEMBER 31, 2024

Cash Flows from Operating Activities:		
Cash received from grantors	\$	691,167
Cash received from tenants		355,764
Cash paid to employees		(254,643)
Cash paid to suppliers		(758,075)
Net cash provided by operating activities		34,213
Cash Flows from Capital and Related Financing Activities:		
Purchases of capital assets		(160,779)
Capital grants <sup>1</sup>		160,779
Net cash provided by capital and related financing activities	_	
Cash Flows from Investing Activities:		
Investment income		452
		<del></del>
Net cash provided by investing activities		452
Not in crosse in each coah aguivalents and restricted each		0466=
Net increase in cash, cash equivalents, and restricted cash		34,665
Cash, cash equivalents, and restricted cash, beginning of year		446,682
Cash, cash equivalents, and restricted cash, end of year	\$	481,347
		_
Reconciliation of cash, cash equivalents, and restricted cash to the Statements of Net Position:		
Cash and cash equivalents	\$	454,409
Tenant security deposits		26,938
Cash, cash equivalents, and restricted cash	¢	481,347
Cush, cush equivalents, and restricted cash	Ψ	401,04/

# HOUSING AUTHORITY OF THE CITY OF PAGEDALE STATEMENT OF CASH FLOWS (continued) YEAR ENDED DECEMBER 31, 2024

Reconciliation of operating loss to net cash provided by operating activities:

Operating loss	\$ (71,201)
Adjustments to reconcile operating loss to net cash provided by operating activities:	
Depreciation	77,904
Bad debt expense	34,736
Changes in assets and liabilities:	
Accounts receivable, net	109,171
Prepaid expenses	(88,276)
Accounts payable	(23,690)
Accrued compensated absences	230
Tenant security deposits	(3,072)
Prepaid tenant rent	(1,347)
Other current liabilities	 (242)
Net cash provided by operating activities	\$ 34,213

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Organization

The Housing Authority of the City of Pagedale (the "Authority") is a governmental, public corporation created under federal and state housing laws for the purpose of engaging in the development, acquisition and administrative activities of the low-income housing program and other programs with similar objectives for low and moderate income families residing in the City of Pagedale, MO (the "City"). The Authority is responsible for operating certain low-rent housing programs in the City under programs administered by the U.S. Department of Housing and Urban Development ("HUD"). These programs provide housing for eligible families under the United States Housing Act of 1937, as amended.

The Authority is governed by a board of five members who serve by appointment. The governing board is essentially autonomous but responsible to HUD. An executive director is appointed by the Authority's board to manage the day-to-day operations of the Authority. The Authority is managed and administered by the Housing Authority of St. Louis County ("HASLC"). The Authority does not meet the definition of a component unit of HASLC.

# B. Basis of Accounting / Financial Statement Presentation

The Authority's financial statements are prepared in accordance with GASB 34, *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments* ("GASB 34"), as amended. GASB 34 requires the basic financial statements to be prepared using the economic resources measurement focus and the accrual basis of accounting and requires the presentation of a Statement of Net Position, a Statement of Revenues, Expenses and Changes in Net Position and Statement of Cash Flows. GASB 34 also requires the Authority to include management's discussion and analysis as part of the Required Supplemental Information.

The Authority's primary source of non-exchange revenue relates to grants and subsidies. In accordance with GASB 33, *Accounting and Financial Reporting for Non-exchange Transactions*, grant and subsidy revenue is recognized at the time eligible program expenditures occur and/or the Authority has complied with the grant and subsidy requirements.

Effective January 1, 2024, the Authority adopted GASB 101, Compensated Absences ("GASB 101"). GASB 101 establishes a more unified model for recognizing and measuring compensated absences, leading to more consistent and comparable financial reporting among government organizations. Key changes resulting from GASB 101 include updating the recognition and measurement of the liability, streamlining the approach and reporting process for consistency, and enhancing disclosures related to the leave types, measurement methods, and key assumptions. For the year ended December 31, 2024, the adoption of GASB 101 did not have a material effect on the financial statements of the Authority.

#### C. Reporting Entity

In accordance with GASB 61, *The Financial Reporting Entity Omnibus - An Amendment of GASB Statements No. 14 and No. 34*, the Authority's financial statements include those of the Housing Authority of the City of Pagedale and any component units. Component units are legally separate organizations whose majority of officials are appointed by the primary government or the organization is fiscally dependent on the primary government and there is a potential for those organizations either to provide specific financial benefits to, or impose specific financial burdens on, the primary government. An organization has a financial benefit or burden relationship with the primary government if any one of the following conditions exist:

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **C.** Reporting Entity (continued)

- 1. The primary government (Authority) is legally entitled to or can otherwise access the organization's resources.
- 2. The primary government is legally obligated or has otherwise assumed the obligation to finance the deficits of, or provide financial support to, the organization.
- 3. The primary government is obligated in some manner for the debt of the organization.

Based upon the application of these criteria, this report includes all programs and activities operated by the Authority. There were no additional entities required to be included in the reporting entity under these criteria in the current fiscal year. Furthermore, the Authority is not included in any other reporting entity on the basis of such criteria.

# **D. Description of Programs**

The Authority maintains its accounting records by program. A summary of the significant programs operated by the Authority is as follows:

#### Public and Indian Housing Program

The Public and Indian Housing Program is designed to provide low-cost housing. Under this program, HUD provides funding via an annual contributions contract. These funds, combined with the rental income received from tenants, are available solely to meet the operating expenses of the program.

# Public Housing Capital Fund Program

The purpose of the Capital Fund Program is to provide another source of funding to cover the cost of physical and management improvements and rehabilitation on existing low-income housing and improving the central office facilities. Funding for this program is provided by grants from HUD.

# **E.** Use of Management Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates include the allowance for doubtful accounts, accrued expenses and other liabilities, depreciable lives of properties and equipment and contingencies. Actual results could differ significantly from these estimates.

# F. Budgets and Budgetary Accounting

The Authority adopts annual, appropriated operating budgets for all its programs receiving federal expenditure awards. All budgets are prepared on a HUD basis, which differs with accounting principles generally accepted in the United States of America. All appropriations lapse at HUD's program year end or at the end of grant periods.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

# G. Cash and Cash Equivalents

HUD requires housing authorities to invest excess funds in obligations of the United States, Certificates of Deposit or any other federally insured investment.

HUD also requires that deposits be fully collateralized at all times. Acceptable collateralization includes FDIC insurance and the market value of securities purchased and pledged to the political subdivision. Pursuant to HUD restrictions, obligations of the United States are allowed as security for deposits. Obligations furnished as security must be held by the Authority or with an unaffiliated bank or trust company for the account of the Authority.

For the statement of cash flows, cash and cash equivalents include all cash balances and highly liquid investments with a maturity of three months or less at time of purchase.

It is the Authority's policy to maintain collateralization in accordance with HUD requirements.

#### H. Accounts Receivable, Net

Rents are due from tenants on the first day of each month. As a result, tenants' accounts receivable balances primarily consist of rents past due and vacated tenants. Also included in accounts receivable are those amounts that tenants owe the Authority as payment for committing fraud or misrepresentation. These charges usually consist of retroactive rent and other amounts that may be determined by a formal written agreement or by a court order. An allowance for doubtful accounts is established to provide for all accounts, which may not be collected in the future for any reason.

The Authority recognizes a receivable from HUD and other governmental agencies for amounts billed but not received and for amounts unbilled, but earned as of year-end.

#### I. Allowance for Doubtful Accounts

Management evaluates the collectability of outstanding receivables on a regular basis and establishes an allowance for doubtful accounts based on its assessment of outstanding accounts.

# J. Prepaid Expenses

Prepaid expenses represent amounts paid as of year-end that will benefit future operations.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### K. Capital Assets

Capital assets are stated at cost. Expenditures for repairs and maintenance are charged directly to expense as they are incurred. Expenditures determined to represent additions or betterments are capitalized. Depreciation is calculated using the straight-line method based on the estimated useful lives of the following asset groups:

Buildings 30 Years
 Furniture and Equipment 3 - 10 Years
 Infrastructure 40 Years

The Authority has established a capitalization threshold of \$500.

# L. Impairment of Long Lived Assets

The Authority evaluates events or changes in circumstances affecting long-lived assets to determine whether an impairment of its assets has occurred. If the Authority determines that a capital asset is impaired, and that impairment is significant and other-than-temporary, then an impairment loss will be recorded in the Authority's financial statements. For the year ended December 31, 2024, no impairment losses were recognized.

#### M. Compensated Absences

Compensated absences are those absences for which employees will be paid, such as vacation and sick leave computed in accordance with GASB Standards. A liability for compensated absences that is attributable to services already rendered and that are not contingent on a specific event that is outside the control of the Authority and its employees, is accrued as employees earn the rights to the benefits. Compensated absences that relate to future services or that are contingent on a specific event that is outside the control of the Authority and its employees are accounted for in the period in which such services are rendered or in which such events take place.

# N. Operating Revenues and Expenses

The Authority defines its operating revenues as income derived from charges to residents and others for services provided as well as government subsidies and grants used for operating purposes. Operating expenses are costs incurred in the operation of its program activities to provide services to residents and others. The Authority classifies all other revenues and expenses as non-operating.

#### O. Regulated Leases

The Authority is a lessor of residential dwelling units under regulated leases as defined by GASB 87 and as such recognizes rental revenue in accordance with the terms of the lease contract. The leases which are twelve months in length are regulated by HUD as to rent, unit size, household composition and tenant income. For the year ended December 31, 2024, rental revenue earned under the aforementioned leases totaled \$354,253.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### P. Net Position Classifications

Equity is classified as net position and displayed in three components (if applicable):

<u>Net investment in capital assets</u> - Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction or improvement of those assets.

<u>Restricted net position</u> - Consists of resources with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.

<u>Unrestricted net position</u> - All other resources that do not meet the definition of "restricted" or "net investment in capital assets."

#### Q. Use of Restricted Assets

When both restricted and unrestricted resources are available for a particular restricted use, it is the Authority's policy to use restricted resources first, and then unrestricted resources as needed.

#### R. Taxes

The Authority is a unit of local government and is exempt from real estate, sales and income taxes.

#### S. Economic Dependency

The Public and Indian Housing Program of the Authority is economically dependent on operating grants and subsidies from HUD. The program operates at a loss prior to receiving the grants.

# NOTE 2. CASH AND CASH EQUIVALENTS

As of December 31, 2024, the carrying amount of the Authority's cash and cash equivalents (including restricted cash and tenant security deposits) was \$481,347, and the bank balances approximated \$480,429.

Of the bank balances, \$250,000 was covered by federal depository insurance and the remaining balance of \$230,429 was collateralized with the pledging financial institution as of December 31, 2024.

Custodial credit risk is the risk that, in the event of a bank failure, the government's deposits may not be returned to it. The Authority does not have a formal policy for custodial credit risk. As of December 31, 2024, the Authority's bank balances were not exposed to custodial credit risk.

Cash and cash equivalents (including tenant security deposits) consist of the following:

<u>Cash Category</u>	<u>Amount</u>
Operating Tenant security deposits	\$ 454,409 26,938
Total	\$ <u>481,347</u>

#### NOTE 3. ACCOUNTS RECEIVABLE, NET

As of December 31, 2024, accounts receivable - HUD and other government consists of amounts due from the Authority's Public Housing Capital Fund Program grant in the amount of \$69,600. Management estimates this amount to be fully collectable and therefore no allowance has been established.

As of December 31, 2024, accounts receivable - tenants consists of tenant accounts receivable of \$125,231, which is shown net of an allowance for doubtful accounts in the amount of \$95,733.

#### NOTE 4. RESTRICTED DEPOSITS

Restricted deposits consist of tenant security deposits, which are held in a trust and restricted for refund to tenants upon termination or discontinuance from the Public and Indian Housing program.

# NOTE 5. CAPITAL ASSETS, NET

Capital assets consist primarily of expenditures to acquire, construct, place in operation and improve the facilities of the Authority and are stated at cost, less accumulated depreciation.

The following is a summary of changes in capital assets for the year ended December 31, 2024.

Description	December 31, 2023	Additions	Dispositions	Transfers	December 31, 2024
Non-depreciable capital assets: Land Construction in progress Total	\$ 251,427 57,876 309,303	\$ - 	\$ - - -	\$ - (57,876) (57,876)	\$ 251,427 - 251,427
<u>Depreciable capital assets:</u> Buildings Furniture and equipment Total	6,347,483 8,637 6,356,120	160,779 - 160,779	-	57,876  57,876	6,566,138 8,637 6,574,775
Less: accumulated depreciation	5,793,571	77,904			5,871,475
Net capital assets	\$ <u>871,852</u>	\$ 82,875	\$ <u> </u>	\$	\$ <u>954,727</u>

Depreciation expense for the fiscal year ended December 31, 2024 amounted to \$77,904.

# NOTE 6. COMPENSATED ABSENCES

Accrued compensated absences represents the amount of accumulated leave for which employees are entitled to receive payment in accordance with the Authority's Personnel Policy.

Compensated absences activity for the year ended December 31, 2024 is as follows:

	<u> </u>	<u>amount</u>
Beginning compensated absences Compensated absences earned Compensated absences redeemed	\$	1,347 1,427 (1,197)
Ending compensated absences Less: current portion		1,577 158
Compensated absences, net of current portion	\$	1,419

#### NOTE 7. ACCOUNTS PAYABLE

For the year ended December 31, 2024, the following changes occurred in the Authority's accounts payable:

	De	cember 31, 2023	A	dditions	Re	etirements	De	cember 31, 2024		Due in ne Year
Accounts payable - vendors	\$	556	\$	5,844	\$	(556)	\$	5,844	\$	5,844
Accounts payable - due to HASLC Accounts payable -		97,114		-		(58,284)		38,830		38,830
other government		43,669	_	72,975	_	(43,669)		72,975	_	72,975
Totals	\$	141,339	\$	78,819	\$ <u>.</u>	(102,509)	\$	117,649	\$_	117,649

#### NOTE 8. COOPERATION AGREEMENT

In August of 1978, the Authority entered into a co-operation agreement (the "Agreement") with HASLC. The Agreement shall continue in full force and effect until terminated by agreement of both parties, or by either party upon serving written notice thereof, at least 60 days prior to the date of termination. The Agreement provides for HASLC to manage and staff the Authority and to provide for the administration of Authority programs. Included in administrative expenses for the year ended December 31, 2024, are management fees of \$51,411, and bookkeeping fees of \$6,682, and asset management fees of \$9,720 incurred to HASLC.

#### NOTE 9. RISK MANAGEMENT

The Authority is exposed to various risks of loss related to theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disaster. The Authority maintains insurance to cover risks that may occur in normal operations. Several state funds accumulate assets and the state of Missouri assumes all risks for claims of Authority employees for unemployment compensation benefits and workers' compensation benefits.

There have been no significant reductions in insurance coverage and settlement amounts for the last three years.

#### NOTE 10. CONTINGENCIES

The Authority receives financial assistance from HUD in the form of grants and subsidies. Entitlement to the funds is generally conditional upon compliance with the terms and conditions of the grant agreements and applicable regulations, including the expenditure of the funds for eligible purposes. Substantially all grants, entitlements and cost reimbursements are subject to financial and compliance audits by HUD. As a result of these audits, costs previously reimbursed could be disallowed and require payments to HUD. As of December 31, 2024, the Authority estimated that no material liabilities will result from such audits.

# NOTE 11. SUBSEQUENT EVENTS

Events that occur after the financial statement date but before the financial statements were available to be issued must be evaluated for recognition or disclosure. The effects of subsequent events that provide evidence about conditions that existed at the financial statement date are recognized in the accompanying financial statements. Subsequent events which provide evidence about conditions that existed after the financial statement date require disclosure in the accompanying notes to the financial statements. Management evaluated the activity of the Authority through REPORT DATE (the date the financial statements were available to be issued) and concluded that no subsequent events have occurred that would require recognition in the financial statements or disclosure in the notes to the financial statements.



# SUPPLEMENTARY INFORMATION



# St. Louis, MO

Submission Type: Audited/Single Audit

#### **Entity Wide Balance Sheet Summary**

Fiscal Year End: 12/31/2024

		:
	Desir et Tetal	T-4-1
	Project Total	Total
111 Cash - Unrestricted	\$454,409	\$454,409
112 Cash - Restricted - Modernization and Development		(
;·····································	\$0	\$0
113 Cash - Other Restricted	\$0	\$0
114 Cash - Tenant Security Deposits	\$26,938	\$26,938
115 Cash - Restricted for Payment of Current Liabilities	\$0	\$0
100 Total Cash	\$481,347	\$481,347
	, , , , , , , , , , , , , , , , , , ,	
121 Accounts Receivable - PHA Projects	\$0	\$0
122 Accounts Receivable - HUD Other Projects	\$69,600	\$69,600
124 Accounts Receivable - Other Government	\$0	\$0
125 Accounts Receivable - Miscellaneous	\$0	\$0
126 Accounts Receivable - Tenants	\$124,395	\$124,395
<u> </u>		<del>(</del>
126.1 Allowance for Doubtful Accounts -Tenants	-\$95,733	-\$95,733
126.2 Allowance for Doubtful Accounts - Other	\$0	\$0
127 Notes, Loans, & Mortgages Receivable - Current	\$0	\$0
128 Fraud Recovery	\$836	\$836
128.1 Allowance for Doubtful Accounts - Fraud	\$0	<u> </u>
······································		\$0 \$0
129 Accrued Interest Receivable	\$0	\$0
120 Total Receivables, Net of Allowances for Doubtful Accounts	\$99,098	\$99,098
131 Investments - Unrestricted	\$0	\$0
132 Investments - Restricted	\$0	\$0
<u> </u>	<u></u>	\$0
135 Investments - Restricted for Payment of Current Liability	\$0	į
142 Prepaid Expenses and Other Assets	\$90,550	\$90,550
143 Inventories	\$0	\$0
143 Inventories 143.1 Allowance for Obsolete Inventories		\$0 \$0
143.1 Allowance for Obsolete Inventories	\$0 \$0	\$0 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From	\$0 \$0 \$0	\$0 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale	\$0 \$0 \$0 \$0	\$0 \$0 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From	\$0 \$0 \$0	\$0 \$0 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale	\$0 \$0 \$0 \$0	\$0 \$0 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets	\$0 \$0 \$0 \$0	\$0 \$0 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets	\$0 \$0 \$0 \$0 \$0 \$670,995	\$0 \$0 \$0 \$670,995
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings	\$0 \$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings 163 Furniture, Equipment & Machinery - Dwellings	\$0 \$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637
143.1 Allowance for Obsolete Inventories  144 Inter Program Due From  145 Assets Held for Sale  150 Total Current Assets  161 Land  162 Buildings  163 Furniture, Equipment & Machinery - Dwellings  164 Furniture, Equipment & Machinery - Administration	\$0 \$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings 163 Furniture, Equipment & Machinery - Dwellings	\$0 \$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747
143.1 Allowance for Obsolete Inventories  144 Inter Program Due From  145 Assets Held for Sale  150 Total Current Assets  161 Land  162 Buildings  163 Furniture, Equipment & Machinery - Dwellings  164 Furniture, Equipment & Machinery - Administration	\$0 \$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings 163 Furniture, Equipment & Machinery - Dwellings 164 Furniture, Equipment & Machinery - Administration 165 Leasehold Improvements	\$0 \$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings 163 Furniture, Equipment & Machinery - Dwellings 164 Furniture, Equipment & Machinery - Administration 165 Leasehold Improvements 166 Accumulated Depreciation	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0	\$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings 163 Furniture, Equipment & Machinery - Dwellings 164 Furniture, Equipment & Machinery - Administration 165 Leasehold Improvements 166 Accumulated Depreciation 167 Construction in Progress 168 Infrastructure	\$0 \$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0	\$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0
143.1 Allowance for Obsolete Inventories  144 Inter Program Due From  145 Assets Held for Sale  150 Total Current Assets  161 Land  162 Buildings  163 Furniture, Equipment & Machinery - Dwellings  164 Furniture, Equipment & Machinery - Administration  165 Leasehold Improvements  166 Accumulated Depreciation  167 Construction in Progress	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0	\$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings 163 Furniture, Equipment & Machinery - Dwellings 164 Furniture, Equipment & Machinery - Administration 165 Leasehold Improvements 166 Accumulated Depreciation 167 Construction in Progress 168 Infrastructure 160 Total Capital Assets, Net of Accumulated Depreciation	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$954,727	\$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$0 \$954,727
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings 163 Furniture, Equipment & Machinery - Dwellings 164 Furniture, Equipment & Machinery - Administration 165 Leasehold Improvements 166 Accumulated Depreciation 167 Construction in Progress 168 Infrastructure 160 Total Capital Assets, Net of Accumulated Depreciation	\$0 \$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0	\$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings 163 Furniture, Equipment & Machinery - Dwellings 164 Furniture, Equipment & Machinery - Administration 165 Leasehold Improvements 166 Accumulated Depreciation 167 Construction in Progress 168 Infrastructure 160 Total Capital Assets, Net of Accumulated Depreciation	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$954,727	\$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$954,727
143.1 Allowance for Obsolete Inventories  144 Inter Program Due From  145 Assets Held for Sale  150 Total Current Assets  161 Land  162 Buildings  163 Furniture, Equipment & Machinery - Dwellings  164 Furniture, Equipment & Machinery - Administration  165 Leasehold Improvements  166 Accumulated Depreciation  167 Construction in Progress  168 Infrastructure  160 Total Capital Assets, Net of Accumulated Depreciation  171 Notes, Loans and Mortgages Receivable - Non-Current  172 Notes, Loans, & Mortgages Receivable - Non Current - Past Due  173 Grants Receivable - Non Current	\$0 \$0 \$0 \$670.995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$954,727	\$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$0 \$954,727
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings 163 Furniture, Equipment & Machinery - Dwellings 164 Furniture, Equipment & Machinery - Administration 165 Leasehold Improvements 166 Accumulated Depreciation 167 Construction in Progress 168 Infrastructure 160 Total Capital Assets, Net of Accumulated Depreciation 171 Notes, Loans and Mortgages Receivable - Non-Current 172 Notes, Loans, & Mortgages Receivable - Non Current - Past Due 173 Grants Receivable - Non Current	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$0 \$954,727	\$0 \$0 \$0 \$570,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$50 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings 163 Furniture, Equipment & Machinery - Dwellings 164 Furniture, Equipment & Machinery - Administration 165 Leasehold Improvements 166 Accumulated Depreciation 167 Construction in Progress 168 Infrastructure 160 Total Capital Assets, Net of Accumulated Depreciation 171 Notes, Loans and Mortgages Receivable - Non-Current 172 Notes, Loans, & Mortgages Receivable - Non Current - Past Due 173 Grants Receivable - Non Current 174 Other Assets	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$0 \$954,727	\$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$954,727 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings 163 Furniture, Equipment & Machinery - Dwellings 164 Furniture, Equipment & Machinery - Administration 165 Leasehold Improvements 166 Accumulated Depreciation 167 Construction in Progress 168 Infrastructure 160 Total Capital Assets, Net of Accumulated Depreciation 171 Notes, Loans and Mortgages Receivable - Non-Current 172 Notes, Loans, & Mortgages Receivable - Non Current - Past Due 173 Grants Receivable - Non Current 174 Other Assets 176 Investments in Joint Ventures	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$0 \$954,727	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$954,727 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings 163 Furniture, Equipment & Machinery - Dwellings 164 Furniture, Equipment & Machinery - Administration 165 Leasehold Improvements 166 Accumulated Depreciation 167 Construction in Progress 168 Infrastructure 160 Total Capital Assets, Net of Accumulated Depreciation 171 Notes, Loans and Mortgages Receivable - Non-Current 172 Notes, Loans, & Mortgages Receivable - Non Current - Past Due 173 Grants Receivable - Non Current 174 Other Assets	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$954,727	\$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$954,727 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings 163 Furniture, Equipment & Machinery - Dwellings 164 Furniture, Equipment & Machinery - Administration 165 Leasehold Improvements 166 Accumulated Depreciation 167 Construction in Progress 168 Infrastructure 160 Total Capital Assets, Net of Accumulated Depreciation 171 Notes, Loans and Mortgages Receivable - Non-Current 172 Notes, Loans, & Mortgages Receivable - Non Current - Past Due 173 Grants Receivable - Non Current 174 Other Assets 176 Investments in Joint Ventures	\$0 \$0 \$0 \$670.995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$954,727	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$954,727 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings 163 Furniture, Equipment & Machinery - Dwellings 164 Furniture, Equipment & Machinery - Administration 165 Leasehold Improvements 166 Accumulated Depreciation 167 Construction in Progress 168 Infrastructure 160 Total Capital Assets, Net of Accumulated Depreciation 171 Notes, Loans and Mortgages Receivable - Non-Current 172 Notes, Loans, & Mortgages Receivable - Non Current - Past Due 173 Grants Receivable - Non Current 174 Other Assets 176 Investments in Joint Ventures	\$0 \$0 \$0 \$670.995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$954,727	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$50 \$0 \$954,727 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
143.1 Allowance for Obsolete Inventories  144 Inter Program Due From  145 Assets Held for Sale  150 Total Current Assets  161 Land  162 Buildings  163 Furniture, Equipment & Machinery - Dwellings  164 Furniture, Equipment & Machinery - Administration  165 Leasehold Improvements  166 Accumulated Depreciation  167 Construction in Progress  168 Infrastructure  160 Total Capital Assets, Net of Accumulated Depreciation  171 Notes, Loans and Mortgages Receivable - Non-Current  172 Notes, Loans, & Mortgages Receivable - Non Current - Past Due  173 Grants Receivable - Non Current  174 Other Assets  176 Investments in Joint Ventures  180 Total Non-Current Assets	\$0 \$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$954,727 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$570,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$50 \$0 \$0 \$954,727 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
143.1 Allowance for Obsolete Inventories 144 Inter Program Due From 145 Assets Held for Sale 150 Total Current Assets 161 Land 162 Buildings 163 Furniture, Equipment & Machinery - Dwellings 164 Furniture, Equipment & Machinery - Administration 165 Leasehold Improvements 166 Accumulated Depreciation 167 Construction in Progress 168 Infrastructure 160 Total Capital Assets, Net of Accumulated Depreciation 171 Notes, Loans and Mortgages Receivable - Non-Current 172 Notes, Loans, & Mortgages Receivable - Non Current - Past Due 173 Grants Receivable - Non Current 174 Other Assets 176 Investments in Joint Ventures 180 Total Non-Current Assets	\$0 \$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$954,727 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$670,995 \$251,427 \$5,817,391 \$8,637 \$0 \$748,747 \$5,871,475 \$0 \$0 \$0 \$954,727 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0

# St. Louis, MO

Submission Type: Audited/Single Audit

#### **Entity Wide Balance Sheet Summary**

Fiscal Year End: 12/31/2024

		,
	Project Total	Total
311 Bank Overdraft	\$0	\$0
312 Accounts Payable <= 90 Days	\$5,844	\$5,844
313 Accounts Payable >90 Days Past Due	\$0	\$0
321 Accrued Wage/Payroll Taxes Payable	\$594	\$594
322 Accrued Compensated Absences - Current Portion	\$158	\$158
	\$0	\$138
324 Accrued Contingency Liability		
325 Accrued Interest Payable	\$0	\$0
331 Accounts Payable - HUD PHA Programs	\$0	\$0
332 Account Payable - PHA Projects	\$0	\$0
333 Accounts Payable - Other Government	\$72,975	\$72,975
341 Tenant Security Deposits	\$26,938	\$26,938
342 Unearned Revenue	\$3,320	\$3,320
344 Current Portion of Long-term Debt - Operating Borrowings	\$0	\$0
344 Current Portion of Long-term Debt - Operating Borrowings	\$0	\$0
345 Other Current Liabilities	\$38,830	\$38,830
346 Accrued Liabilities - Other	\$0	\$0
347 Inter Program - Due To	\$0	\$0
348 Loan Liability - Current	\$0	\$0
310 Total Current Liabilities	\$148,659	\$148,659
351 Long-term Debt, Net of Current - Capital Projects/Mortgage Revenue	\$0	\$0
352 Long-term Debt, Net of Current - Operating Borrowings		\$0
353 Non-current Liabilities - Other	\$0 \$0	\$0
······································		
354 Accrued Compensated Absences - Non Current	\$1,419	\$1,419
355 Loan Liability - Non Current	\$0	\$0
356 FASB 5 Liabilities	\$0	\$0
357 Accrued Pension and OPEB Liabilities	\$0	\$0
350 Total Non-Current Liabilities	\$1,419	\$1,419
300 Total Liabilities	\$150,078	\$150,078
400 Deferred Inflow of Resources	\$0	\$0
508.4 Net Investment in Capital Assets	\$954,727	\$954,727
511.4 Restricted Net Position	\$0	\$0
512.4 Unrestricted Net Position	\$520,917	\$520,917
513 Total Equity - Net Assets / Position	\$1,475,644	\$1,475,644
	J., 0,0 . 7	ψ1,710,074
600 Total Liabilities, Deferred Inflows of Resources and Equity - Net	\$1,625,722	\$1,625,722
000 Total Liabilities, Defetted Illiows of Nesources and Equity - Net	φ1,020,122	φ1,023,122

# St. Louis (MO)

Submission Type: Audited/Single Audit

# **Entity Wide Revenue and Expense Summary**

Fiscal Year End: 12/31/2024

	Low Rent	Capital Fund	Total Project
70300 Net Tenant Rental Revenue	\$354,253	\$0	\$354,253
70400 Tenant Revenue - Other	\$836		\$836
70500 Total Tenant Revenue	\$355,089	\$0 \$0	\$355,089
10000 Total Teliant Nevenue	ψ303,003	φυ	ψ333,009
70600 HUD PHA Operating Grants	\$300,841	\$245,392	\$546,233
70610 Capital Grants		\$160,779	\$160,779
70710 Management Fee			
70720 Asset Management Fee			
70730 Book Keeping Fee			
70740 Front Line Service Fee			
70750 Other Fees			
70700 Total Fee Revenue			
		)	
70800 Other Government Grants	\$0	\$0	\$0
71100 Investment Income - Unrestricted	\$452	\$0	\$452
71200 Mortgage Interest Income	\$0	\$0	\$0
71300 Proceeds from Disposition of Assets Held for Sale	\$0	\$0	\$0
71310 Cost of Sale of Assets	\$0	\$0	\$0
71400 Fraud Recovery	\$0	\$0	\$0
71500 Other Revenue	\$6,121	\$0	\$6,121
71600 Gain or Loss on Sale of Capital Assets	\$0	\$0	\$0
72000 Investment Income - Restricted	\$0	\$0	\$0
70000 Total Revenue	\$662,503	\$406,171	\$1,068,674
91100 Administrative Salaries	\$65,859	\$0	\$65,859
91200 Auditing Fees	\$15,273	\$0	\$15,273
91300 Management Fee	\$0	\$0	\$0
91310 Book-keeping Fee	\$0	\$0	\$0
91400 Advertising and Marketing	\$715	\$0	\$715
91500 Employee Benefit contributions - Administrative	\$18,900	\$0	\$18,900
91600 Office Expenses	\$135,125	\$0	\$135,125
91700 Legal Expense	\$10,634	\$0	\$10,634
91800 Travel	\$7,180	\$0	\$7,180
91810 Allocated Overhead	\$0	\$0	\$0
91900 Other	\$957	\$0	\$957
91000 Total Operating - Administrative	\$254,643	\$0	\$254,643
3,300			
92000 Asset Management Fee	\$0	\$0	\$0
92100 Tenant Services - Salaries	\$0	\$0	\$0
92200 Relocation Costs	\$0	\$0	\$0
92300 Employee Benefit Contributions - Tenant Services	\$0	\$0	\$0
92400 Tenant Services - Other	\$21,420	\$0	\$21,420
92500 Total Tenant Services	\$21,420	\$0	\$21,420
93100 Water	\$941	\$0	\$941
93200 Electricity	\$3,572	\$0	\$3,572
93300 Gas	\$2,293	\$0	\$2,293
93400 Fuel	\$0	\$0	\$0
93500 Labor	\$0	\$0	\$0
93600 Sewer	\$54,380	\$0	\$54,380
93700 Employee Benefit Contributions - Utilities	\$0	\$0	\$0
93800 Other Utilities Expense	\$0	\$0	\$0
93000 Total Utilities	\$61,186	\$0	\$61,186
······································	•	•	·····

# Housing Authority of the City of Pagedale (MO218)

# St. Louis (MO)

Submission Type: Audited/Single Audit

# **Entity Wide Revenue and Expense Summary**

Fiscal Year End: 12/31/2024

	Low Rent	Capital Fund	Total Project
94100 Ordinary Maintenance and Operations - Labor	\$42,609	\$0	\$42,609
94200 Ordinary Maintenance and Operations - Materials and Other	\$58,524	\$0	\$58,524
94300 Ordinary Maintenance and Operations Contracts	\$306,908	\$0	\$306,908
94500 Employee Benefit Contributions - Ordinary Maintenance	\$15,153	\$0	\$15,153
94000 Total Maintenance	\$423,194	\$0	\$423,194
95100 Protective Services - Labor	\$0	\$0	\$0
95200 Protective Services - Other Contract Costs	\$4,908	\$0	\$4,908
95300 Protective Services - Other	\$0	\$0	\$0
95500 Employee Benefit Contributions - Protective Services	\$0	\$0	\$0
95000 Total Protective Services	\$4,908	\$0	\$4,908
96110 Property Insurance	\$54,406	\$0	\$54,406
96120 Liability Insurance	\$14,967	\$0	\$14,967
96130 Workmen's Compensation	\$14,907	\$0 \$0	\$1,349
96140 All Other Insurance	\$1,349 \$624		
· · · · · · · · · · · · · · · · · · ·	2	\$0 \$0	\$624
96100 Total insurance Premiums	\$71,346	\$0	\$71,346
96200 Other General Expenses	\$0	\$0	\$0
96210 Compensated Absences	\$0	\$0	\$0
96300 Payments in Lieu of Taxes	\$29,307	\$0	\$29,307
96400 Bad debt - Tenant Rents	\$34,736	\$0	\$34,736
96500 Bad debt - Mortgages	\$0	\$0	\$0
96600 Bad debt - Other	\$0	\$0	\$0
96800 Severance Expense	\$0	\$0	\$0
96000 Total Other General Expenses	\$64,043	\$0	\$64,043
96710 Interest of Mortgage (or Bonds) Payable	\$0	\$0	\$0
96720 Interest on Notes Payable (Short and Long Term)	\$0	\$0	\$0
96730 Amortization of Bond Issue Costs	\$0	\$0	\$0
96700 Total Interest Expense and Amortization Cost	\$0	\$0	\$0
96900 Total Operating Expenses	\$900,740	\$0	\$900,740
97000 Excess of Operating Revenue over Operating Expenses	-\$238,237	\$406,171	\$167,934
Cross St. Operating Normal State Operating Expenses	\$200,201	φ400,171	Q101,001
97100 Extraordinary Maintenance	\$0	\$0	\$0
97200 Casualty Losses - Non-capitalized	\$0 \$0	\$0 \$0	\$0
97300 Casuary Losses - Non-capitalized 97300 Housing Assistance Payments	\$0 \$0	\$0 \$0	\$0 \$0
97350 HAP Portability-In	\$0 \$0	\$0 \$0	\$0 \$0
	3	\$0 \$0	
97400 Depreciation Expense	\$77,904 \$0		\$77,904
97500 Fraud Losses	\$U	\$0	\$0
97600 Capital Outlays - Governmental Funds			
97700 Debt Principal Payment - Governmental Funds			
97800 Dwelling Units Rent Expense	\$0	\$0	\$0
90000 Total Expenses	\$978,644	\$0	\$978,644

# Housing Authority of the City of Pagedale (MO218)

# St. Louis (MO)

Submission Type: Audited/Single Audit

# **Entity Wide Revenue and Expense Summary**

Fiscal Year End: 12/31/2024

	Low Rent	Capital Fund	Total Project
10010 Operating Transfer In	\$245,392	\$0	\$245,392
10020 Operating transfer Out	\$0	-\$245,392	-\$245,392
10030 Operating Transfers from/to Primary Government	\$0	\$0	\$0
10040 Operating Transfers from/to Component Unit	\$0	\$0	\$0
10050 Proceeds from Notes, Loans and Bonds			
10060 Proceeds from Property Sales			
10070 Extraordinary Items, Net Gain/Loss	\$0	\$0	\$0
10080 Special Items (Net Gain/Loss)	\$0	\$0	\$0
10091 Inter Project Excess Cash Transfer In	\$0	\$0	\$0
10092 Inter Project Excess Cash Transfer Out	\$0	\$0	\$0
10093 Transfers between Program and Project - In	\$0	\$0	\$0
10094 Transfers between Project and Program - Out	\$0	\$0	\$0
10100 Total Other financing Sources (Uses)	\$245,392	-\$245,392	\$0
10000 Excess (Deficiency) of Total Revenue Over (Under) Total Expenses	-\$70,749	\$160,779	\$90,030
11020 Required Annual Debt Principal Payments	\$0	\$0	\$0
11030 Beginning Equity	\$1,385,614	\$0	\$1,385,614
11040 Prior Period Adjustments, Equity Transfers and Correction of Errors	\$160,779	-\$160,779	\$0
11050 Changes in Compensated Absence Balance			
11060 Changes in Contingent Liability Balance			
11070 Changes in Unrecognized Pension Transition Liability			
11080 Changes in Special Term/Severance Benefits Liability			
11090 Changes in Allowance for Doubtful Accounts - Dwelling Rents			
11100 Changes in Allowance for Doubtful Accounts - Other			
11170 Administrative Fee Equity			
11180 Housing Assistance Payments Equity			
11190 Unit Months Available			
11210 Number of Unit Months Leased	0		0

### PAGEDALE HOUSING AUTHORITY COUNTY HOUSING HIS HOUSING AUTHORITY OF IL LOUR COUNTY

### **MEMORANDUM**

**To:** Pagedale Housing Authority Board of Commissioners

From: Shannon Koenig, Executive Director and CEO

**Date:** June 10, 2025

**Subject:** Executive Director's Report

This report provides an update on various Pagedale Housing activities.

### I. A Safer County Housing Community

Staff have been working for several months to make our operations safer for everyone in the County Housing community. This has included drafting and implementing a workplace safety policy, implementing requirements for clearly identifying ourselves in uniform and in fleet vehicles, communicating with residents and landlords in advance of our visits, attending regular safety trainings, and reporting safety-related incidents. We've also been working on updating the policies governing our core programs to ensure everyone in the County Housing community is safely handling firearms and weapons. At the beginning of this month, we initiated a communications campaign to ensure everyone in the greater County Housing community is familiar with and understands these enhancements.

### II. The President's FY2026 Discretionary Budget Request

Last month, the president released his FY2026 budget proposal, including funding recommendations for the Department of Housing and Urban Development. The budget proposes the creation of a State Rental Assistance Block Grant, which would block grant funding for Public Housing, Section 8 Tenant-Based and Project-Based Rental Assistance, Housing for the Elderly, and Housing for Persons with Disabilities to the states – and cut these programs by an overall \$26.718 billion. The budget would also institute a two-year cap on rental assistance for able bodied adults.

The budget also proposes eliminating the HOME Investment Partnerships (HOME) and Community Development Block Grant (CDBG) programs. Further, the budget would consolidate the Continuum of Care (CoC) program and Housing Opportunities for Persons with AIDS (HOPWA) into a more targeted Emergency Solutions Grant (ESG) program. Funding for individuals would be capped at two years.

### **Proposed Cuts to HUD Programs:**

- Tenant-Based Rental Assistance, Public Housing, Project-Based Rental Assistance, Housing for the Elderly, and Housing for Persons with Disabilities: -\$26.718 billion, a 43% cut (remainder of funds to combined and block granted to states with a two-year cap on assistance for able bodied adults). The budget does include \$25 million specifically allocated in housing grants for youth aging out of foster care.
- **CDBG:** \$3.3 billion, eliminating the program.
- **HOME Investment Partnerships Program:** -\$1.25 billion, eliminating the program.
- Homeless Assistance Program Consolidations: -\$532 million, a 12% cut (ESG, HOPWA, and CoC grants would be combined into one program).
- **Self-Sufficiency Programs:** -\$196 million, eliminating FSS, Jobs Plus, and ROSS.

### III. First Quarter Agency Performance Report Results

The Agency Performance Report for 2025 has been updated to reflect first quarter progress on updated key results. Staff are making progress meeting objectives, including implementing quarterly feedback loops for residents. As you may remember, the lobby officially re-opened for all walk-in customers in early 2024. Since then, staff have been asking visitors to sign-in. When a visitor leaves, they are sent a follow-up survey to ask about their experience with us. This board packet includes the first report of those survey results for Q1 2025.

### IV. Attachments

Q1 Agency Performance Report

Q1 Customer Service Survey Results Presentation



### **Agency Performance Report**

First Quarter, 2025

### What HUD measures

### PHAS SCORES

HUD assesses the health of a PHA's Public Housing program through an indicator called the Public Housing Assessment System, or PHAS.

### Why it matters

The Housing Authority's PHAS score communicates how well the agency is performing, impacts the amount of HUD funding it receives for the fiscal year, and determines the frequency of HUD public housing inspections.



### What County Housing measures

Objective 1: Deliver services safely, effectively, and efficiently.

Results

Attain zero findings in

finance/single audits

loops for residents

Q3

Q4

Objective 2: Foster a customer-centered culture.

Results Increase customer satisfaction Dedicate staff to customer outreach and resident engagement Implement quarterly feedback

Objective 3: Help our residents and families gain self-sufficiency through partnerships with other organizations in the community.

Results Q4 Q2 Communicate programming opportunities Enhance partnerships with local organizations Engage in community initiatives that promote housing stability and affordability



County Housing
Customer Satisfaction
Survey – Q1 Snapshot



### We all need a place to call home.

We all need stability. We all need opportunity. We all need community and a place where we belong. We work to keep housing in St. Louis County, and all that home provides, affordable.

### Survey Questions

Question 1: Please select the option that describes you.

Question 2: How satisfied are you with the service you received from County Housing today?

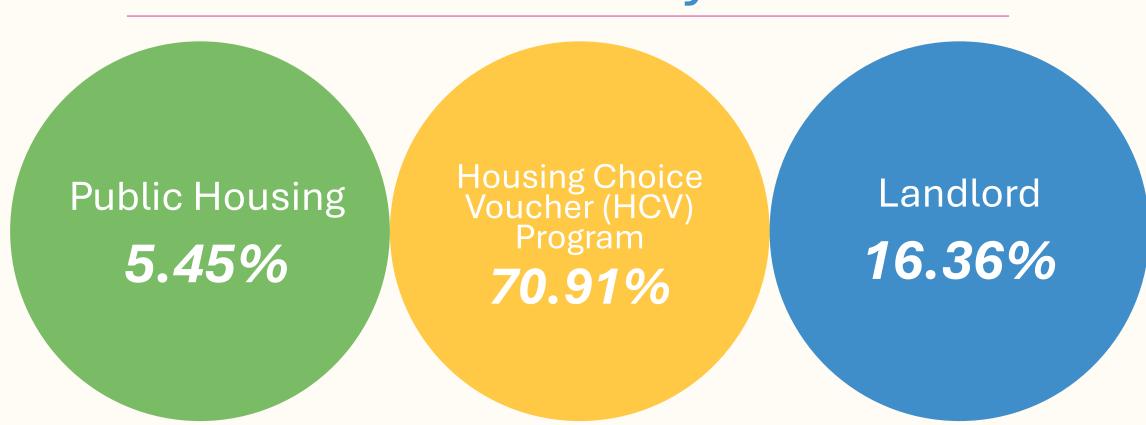
Question 3: Please rate the overall quality of the service you received today.

Question 4: What is one thing we could do to improve your experience in the future?

Question 5: Did any of our team members provide exceptional service today? Please feel free to mention their name and share your kudos! We'd love to recognize them for their dedication to our clients.



# Please select the option that describes you:



# How satisfied are you with the service you received from County Housing today?

Very Satisfied64.91%

• Satisfied **22.81**%

Neither Satisfied nor Dissatisfied 3.51%

Dissatisfied0.00%

Very Dissatisfied8.77%



### Please rate the overall quality of the service you received today.

Very high quality

59.65%

High quality

28.07%

Neither high nor low quality

3.51%

Low quality

3.51%

Very low quality

5.26%

# What is one thing we could do to improve your experience in the future?

- Many respondents are satisfied with the current service and do not feel improvements are needed.
- Several residents expressed a need for:
  - More responsive communication, particularly:
    - Timely answers to phone calls.
    - Return of voicemails and emails.
    - Confirmation when emails are received.
  - Improved in-person service, such as:
    - Reduced wait times in the lobby, especially when it's not busy.
    - Better clarity from front desk staff about next steps.
  - Greater access to caseworkers, even amidst staffing challenges.



## What is one thing we could do to improve your experience in the future?

- Greater access to caseworkers, even amidst staffing challenges.
- Technology barriers were noted, especially:
  - Support for seniors and others unfamiliar with computers.
  - Frustration with the online portal freezing or not working properly.





### Did any of our team members provide exceptional service today? Please feel free to mention their name and share your kudos! We'd love to recognize them for their dedication to our clients.

Multiple respondents noted they didn't catch the names but highlighted excellent service at the front window or reception.

- Specific team members recognized by name for outstanding service:
  - Latrice Binion mentioned as being "helpful and friendly".
- Terria Bright received praise for being kind, helpful, professional, and informative.
  - Gabriela Court appreciated for being helpful and understanding.
    - Denaijah Curry-Harris noted as "wonderful."
    - Melody Day mentioned as providing great service.
  - Kelly Fraction described as exceptional, with "impeccable" service.
  - Matthew Harms recognized for being helpful and accommodating.
    - Chelsey Lovett referred to as a "sweetheart."



Did any of our team members provide exceptional service today? Please feel free to mention their name and share your kudos! We'd love to recognize them for their dedication to our clients.

- Residents expressed appreciation for:
  - Professionalism and warmth of staff.
  - Willingness to listen and understand their situations.
  - Positive demeanor and attitude, especially when residents were stressed or confused.
- Several respondents indicated they couldn't remember the staff member's name but still wanted to express their gratitude for excellent service.



### **MEMORANDUM**



**To:** Pagedale Housing Authority Board of Commissioners

**Through:** Shannon Koenig, Executive Director and CEO

From: Benjamin C. Washington, Chief Financial Officer

**Date:** June 10, 2025

Subject: Financial Summary

This memo provides a narrative explanation for the period ending March 31, 2025 financial reports.

### I. Recommendation

Staff recommend the Board approve the financial statements and accompanying narrative, as prepared.

### II. Highlights

### A. Revenue

The total YTD actual operating revenue of \$157,805 fell short of the total YTD budget revenue of \$228,077 resulting in an unfavorable variance of \$70,272 or 31%.

- Variances in the Total Operating Subsidy and Capital Funds Grants were attributable to timing differences in the draw downs.
- Tenant Charges had an unfavorable budget variance of \$21,994 due to vacancies in four (4) of the eighty-one (81) total units and twenty-one (21) units had tenant rents of \$0 for the month.

### **B.** Expenses

Total YTD actual operating expense of \$185,933 outperformed the total YTD budget expense of \$199,808 resulting in a favorable variance of \$13,875 or 7%.

- Total YTD Occupancy expense resulted in a favorable budget variance of \$11,735 primarily due to timing differences in contracted costs unit repairs.
- Total YTD Other general expenses resulted in a favorable budget variance of \$10,447 primarily due to timing differences in professional fees.

### C. Net Income

The total operating net loss is \$28,128 before depreciation of \$20,696, resulting in a bottom-line loss of \$48,824.

### D. Cash

As of March 31, 2025 the adjusted cash balance in the operating bank account was \$499,591. There was \$22,180 of operating subsidy received. Tenant rental income for the month was \$35,904 and operating expenses payments made were \$77,773.

### III. Attachments

- A. Budgeted Income Statement
- B. Cash Report
- C. Tenant Rent

### Pagedale Housing Authority Budgeted Income Statement As of March 31, 2025

	Pagedale HA							
	YTD Actual	YTD Budget	Variance	% Variance	Monthly Actual	Monthly Budget	Variance	% Variance
OPERATING ITEMS					'			
Total Operating Subsidy	66,540	79,660	(13,120)		22,180	26,553	(4,373)	
Capital Fund Grants	-	57,792	(57,792)		-	19,264	(19,264)	
Capital Fund Grants - Soft Costs	22,616	-	22,616		-	-	-	
Total Tenant Charges	68,531	90,525	(21,994)		19,372	30,175	(10,803)	
Total Investment Income	118	100	18		44	33	11	
Total Miscellaneous Other Income	-	-	-		-	-	-	
Total Income	157,805	228,077	(70,272)	-31%	41,596	76,026	(34,429)	-45%
Total Rents and Utility Reimbursements	3,157	5,750	(2,593)		1,097	1,917	(820)	
Total Salaries	36,611	38,750	(2,139)		14,170	12,917	1,253	
Total Benefits and Taxes	13,525	8,707	4,819		5,689	2,902	2,787	
Total Training, Seminars, Conferences	10,882	2,662	8,219		1,073	887	186	
Total Admin	64,176	55,869	8,307	15%	22,029	18,623	3,406	18%
Total Utilities	19,235	14,675	4,560		6,713	4,892	1,821	
Total Materials	14,604	12,050	2,554		10,077	4,017	6,060	
Total Contract Costs	29,279	48,687	(19,408)		6,971	16,229	(9,259)	
Total Tenant Services Expense	1,915	782	1,133		1,577	261	1,316	
Total Other Maintenance Expenses	1,313	1,000	313		374	333	41	
Total Outside Services	-	-	_		-	-	-	
Total Other Occupancy Expenses	8,048	8,935	(887)		2,281	2,978	(697)	
Total Occupancy Expense	74,395	86,130	(11,735)	-14%	27,992	28,710	(718)	-2%
Total Insurance	22,698	22,400	298		7,566	7,467	99	
Total Outside Services	4,900	9,000	(4,100)		3,394	3,000	394	
Total Professional Fees	-	6,625	(6,625)		-	2,208	(2,208)	
Total Other Fees	12,790	11,616	1,173		4,419	3,872	547	
Total Telephone and Technology	2,679	3,250	(571)		1,840	1,083	757	
Total Other Administrative Expenses	216	1,288	(1,071)		138	429	(291)	
Total Internal Charges	4,080	3,630	450		1,360	1,210	150	
Total Other General		57,809	(10,447)	-18%	18,717	19,270	(552)	-3%
Total Expenses	185,933	199,808	(13,875)	-7%	68,739	66,603	2,136	3%
Total Net Operating Income	(28,128)	28,268	(56,396)		(27,142)	9,423	(36,565)	
NON-OPERATING ITEMS								
Total Depreciation Expense	(20,696)	-	(20,696)		(6,899)	-	(6,899)	
Total Non- Operating Items	(20,696)	-	(20,696)		(6,899)	-	(6,899)	
Net Income (Loss)	(48,824)	28,268	(77,093)		(34,041)	9,423	(43,464)	

### Pagedale Housing Authority Cash Report March 2025

### Pagedale - US Bank

BEGINNING BOOK CASH BALANCE 3/1/2025	\$ 564,396.34
ADD:	
Tenant Rent	35,904.02
Security Deposits	-
FSS Deposits	-
Capital Fund	10,000.00
Operating Subsidy	22,180.00
Interest	44.32
Transfer	-
Other Revenue	-
TOTAL DEPOSITS	68,128.34
LESS:	
Other Transfers	(38,839.73)
Manual Checks	-
Checks	(16,739.24)
NSF	-
Withdraws/Other Deductions	(22,194.94)
Operating Subsidy Out	-
TOTAL PAYMENTS	(77,773.91)
ENDING BOOK CASH BALANCE 3/31/2025	\$ 554,750.77
	Pagedale - US Bank
Ending Bank Balance 3/31/2025	\$ 554,750.77
Outstanding Checks	(59,902.17)
ACH in Transit	4,757.00
Other Items	(13.90)
Adjusted Bank Balance 3/31/2025	\$ 499,591.70
Unrestricted Cash Security Deposit Cash	\$ 499,591.70
	\$ 499,591.70

### **Public Housing Rent Roll**

Property: 1218bpag (Pagedale Housing

Authority)
As Of Date:
03/01/2024

Unit	Tenant	Tenant
Code	Code	Rent
KI1350	t0011460	0
WY6739	t0035415	428
SF6707	b0022408	245
JU6523	t0000336	0
EC1473	t0000334	305
SC7209	t0008244	0
SC7226	t0034563	0
EH7076	t0035496	107
SC7225	t0009706	217
SC7213	t0011184	800
AR6923	t0018997	0
EH7072	t0034159	297
HH6537	t0000518	481
EH7060	t0015506	747
RT6737	t0034421	269
SC7234	t0000462	104
EH7056	t0011506	132
HH6547	t0034583	768
H65172	t0033690	800
AR6907	t0000527	800
WH6514	t0015477	0
AR6904	t0034650	887
KI1205	t0000410	194
EC1461	t0035185	7
SU1255	t0034258	346
MI1345	t0000398	793
PC1268	t0000394	800
SC7230	t0035536	0
EH1547	t0034140	168
SC7204	t0000392	472
RN7001	t0035334	1,252
AR6912	t0019097	125
EC1469	t0000399	1,252
RA6737	t0000390	0
SC7238	t0035338	0
RT6716	t0034260	112
SC7201	t0034972	0
SC7208	b0035270	130
KI1260	t0000434	585
AR6903	t0000738	0
AR6921	t0035506	692
MI1331	t0000355	1,036
SF6740	t0035397	, 0
AR6919	t0000435	312
AR6911	t0000412	104
PD1625	t0034307	393

Unit Code	Tenant Code	Tenant Rent
RT6720	t0034189	0
GD7350	t0000422	140
H65171	d0033933	484
SD1418	b0012771	333
EC7072	t0000078	0
SC7231	t0021073	0
AR6915	t0023157	135
SD1524	t0054564	0
AR6918	t0034470	0
WO1319	t0000377	92
AR6901	t0033887	96
SF6703	t0019139	823
AR6905	t0000340	131
KI1347	t0000388	601
AR6909	t0000387	1,036
PC1273	t0000386	610
SC7239	t0000385	800
PC1282	t0019204	386
GP1228	0	0
BU1215	0	0
FE1522	0	0
HH6529	0	0
SC7212	t0000456	1,036
AR6913	t0000382	1,036
MI1325	t0000383	800
SD1530	t0021647	0
FE1524	t0000240	378
SC7200	b0035532	0
AR6917	t0010574	932
HH6525	t0000238	0
WH6509	b0037201	1,036
SC7205	t0000378	745
EH7067	t0034658	115
SC7235	t0000536	212
NX1519	t0012812	229
AR6900	t0000537	0

28,346

### **MEMORANDUM**



**To:** Pagedale Housing Authority Board of Commissioners

**Through:** Shannon Koenig, Executive Director and CEO

**From:** Kawanna Tate, Director, Housing Administration

**Date:** June 10, 2025

**Subject:** Public Housing Performance

This memo describes recent public housing activities within the framework of the Public Housing Assessment System.

### I. PASS - projected 31/40 points

The purpose of PASS is to determine whether public housing units are decent, safe, sanitary and in good repair, and to determine the level to which the PHA is maintaining its public housing in accordance with housing condition standards.

### A. Inspections Activity

The Pagedale NSPIRE inspections are scheduled to be completed by June 30, 2025.

### **B.** Maintenance Activity

From January through March 2025, the maintenance team completed 31 work orders and five unit rehabs. Four additional rehabs are in progress.

### II. MASS - projected 20/25 points

The purpose of the management operations indicator is to assess the AMP's and PHA's management operations capabilities.

Sub-Indicator	Performance	Points	
Occupancy	99.76%	16/16	
Accounts Payable Ratio	0.10	4/4	
Tenant Accounts Receivable	.886	0/5	
Projected Points		20	

### III. FASS - projected 25/25 points

The purpose of the financial condition indicator is to measure the financial condition of each public housing project. The reporting period is through March 31, 2025.

Harraina Arrahanian	OD	OR MENAR		Projected	
Housing Authority	QR	MENAK	DSCR	Points	
Pagedale	12/12	11/11	2/2	25	

### IV. CFP - 10/10 projected points

The purpose of the Capital Fund program assessment is to identify how long it takes a PHA to obligate the funds provided to it from the Capital Fund program.

### A. Capital Grant Fund Progress

Grant Year Amount		Obligated	Expended	Deadline to expend		
2020	\$172,502	100%	100%	3/25/2026		
2021	\$180,371	100%	100%	2/22/2025		
2022	\$221,831	100%	20%	5/11/2026		
2023	\$223,209	100%	15%	2/16/2027		
2024	\$231,168	100%	15%	5/05/2028		

### **B.** CFP Projects

In 2025, planned projects include floor tile replacements, bathroom renovations, and appliance replacements.

### C. 2020-2024 CFP Work Items Progress

- Storage shed replacement 100% completed
- Fence line clearing 100% completed
- Foundation repair 100% completed
- Electrical service panel GFCI installation 100% completed
- Tree trimming/removal ongoing
- Floor tile replacement and bathroom renovations 20% completed
- Appliance, interior doors, and sump pump replacements 0% completed

### V. Projected Overall PHAS Score through March 2025

PASS – 31/40 points

MASS - 20/25 points

FASS - 25/25 points

CFP - 10/10 points

Total 86

**Projected Standard Performer** 

### VI. Housing Updates

### A. Occupancy Alignment

In June, a total of six tenants will be relocated to units that better align with their household composition. Three tenants will move to one-bedroom units, and three will transition to two-bedroom units. Looking ahead to July, one additional tenant is scheduled to relocate as part of our continued occupancy alignment efforts.

### B. Personnel

We are pleased to announce the addition of a new Assistant Property Manager for Pagedale. Tiffiany Johnson, formerly with our Housing Choice Voucher program, has joined the team and will now be serving the Pagedale community in her new role. We are confident that her experience and commitment will be an asset to the property and its residents.

### VII. Attachment

Work Order Detail April 1 – May 31, 2025

Days open



### Work Order Detail

Pagedale Housing Authority (1218bpag)
Work Orders active between 04/01/2025 and 05/31/2025

						Date	Days to	in Period
Unit	wo	<b>WO Priority</b>	WO Category	WO Brief Description	Call Date	Completed	Complete	Reported
AR6913	38790	Routine	Building Exterior	holes in the roof	10/01/2024	04/02/2025	183	
KI1205	39390	Routine	Flooring-Steps	Kitchen floor tile is coming	01/22/2025	05/02/2025	100	31
NX1519	39402	Routine	Walls-Ceilings	holes in the walls	01/24/2025	04/16/2025	82	61
EH7056	39419	Routine	Walls-Ceilings	Hole in wall, behind front of	01/27/2025	04/02/2025	65	1
AR6909	39450	Routine	Flooring-Steps	Damaged floors	02/03/2025	04/14/2025	70	13
KI1347	39462	Routine	Building Exterior	squirrel in the roof	02/06/2025	05/05/2025	88	34
AR6900	39570	Routine	General	towel rack	03/03/2025	04/14/2025	42	13
PC1268	39588	Routine	Flooring-Steps	Bathroom floor sinking in.	03/05/2025		88	61
PD1625	39598	Routine	Plumbing	Water leaking	03/06/2025	04/24/2025	49	23
EH7056	39649	Routine	Doors	Garage door affected by st	: 03/18/2025	04/28/2025	41	27
PC1273	39659	Routine	Doors	Front screen door closer is	03/20/2025	04/02/2025	13	1
PC1268	39702	Routine	Plumbing	Can't turn water all the wa	03/27/2025	04/02/2025	6	1
KI1350	39836	Routine	Flooring-Steps	Basement flooded	04/07/2025	04/15/2025	8	8
NX1519	39839	Routine	Walls-Ceilings	Water coming from the wa	04/07/2025	05/05/2025	28	28
SU1255	39870	Routine	Appliance	Oven will not come on.	04/09/2025	04/24/2025	15	15
SC7204	39871	Routine	Grounds	Tree down in backyard.	04/09/2025	04/11/2025	2	2
NX1519	39876	Routine	HVAC	Heat vent covers	04/11/2025	04/21/2025	10	10
SU1255	39901	Routine	General	Tub faucet dripping	04/17/2025	04/24/2025	7	7
SC7200	39920	Routine	HVAC	Water heater is making a o	04/21/2025	04/24/2025	3	3
SC7200	39921	Routine	Appliance	Oven is not coming on.	04/21/2025	04/24/2025	3	3
WO1319	39969	Routine	Plumbing	Toilet not filling up	04/22/2025	04/24/2025	2	2
SC7201	39986	Routine	Plumbing	tub paint	04/24/2025	04/28/2025	4	4
FE1522	39988	Routine	General	smoke detectors replacem	04/25/2025	04/28/2025	3	3
KI1205	39999	Routine	General	kitchen floor tiles	04/28/2025	05/13/2025	15	15
H65171	40001	Routine	Doors		04/28/2025	05/15/2025	17	17
AR6907	40016	Routine	Windows	ceiling fan and bedroom w	i 04/30/2025	05/09/2025	9	9
KI1347	40027	Routine	Plumbing	kitchen faucet	05/02/2025	05/15/2025	13	13
PC1273	40081	Routine	Doors	screen/railing	05/13/2025	05/16/2025	3	3
KI1260	40082	Routine	General	medical cabinet	05/13/2025	05/13/2025	1	1
PC1282	40084	Routine		Bathroom sink Clogged	05/14/2025	05/15/2025	1	1
KI1260	40311	Routine	Plumbing	water running	05/19/2025	05/20/2025	1	1
SC7204	40316	Routine	Doors	bathroom door	05/20/2025	05/27/2025	7	7
SC7234	40345	Routine	Electrical	smoke detector	05/27/2025		1	1
KI1350	40352	Routine	Electrical	socket	05/27/2025		1	
								34

Total number of work orders: 34

Average completion days: 15.21

Average completion days for reporting period 2 years prior: 2.00

Reduction in average completion days over the past three years: -13.21